

# **BUSINESS PLAN**

Production of Leather Bags and Backpacks

### **PREAMBLE**

The modern fashion and accessories market is rapidly evolving, offering consumers not just functional products but items with character, history, and uniqueness. In this context, handcrafted leather products with an ethnic style gain a unique competitive advantage. In a world where consumers seek individuality and eco-friendliness, branded bags and backpacks with traditional Uzbek motifs become more than just accessories—they represent cultural heritage and a fashion statement.

### Why Leather Products?

✓ Natural materials are trending – more people are choosing quality leather over synthetics.
Handmade craftsmanship is valued higher – customers are willing to pay more for exclusive items rather than mass-produced goods.
Growing interest in ethnic styles – Central Asian patterns are in demand in Europe, the USA, Russia and the Middle East.
✓ <b>High profitability</b> – production requires relatively small investments, while the final product price car one 3-5 times higher than the cost price.

This project targets self-employed entrepreneurs who want to start their business with minimal investment, utilizing craftsmanship, creativity, and local materials. With the right marketing and positioning, it is possible to reach the break-even point quickly and achieve high profitability.

### MARKET PROSPECTS AND COMPETITIVE ENVIRONMENT

### 1. Competitive Environment in Uzbekistan

Factor	Description			
Main Players	ocal artisans, small workshops, Chinese brands			
Competitive Advantages	Unique ethnic style, handmade quality, premium materials			
Main Sales Markets	Local market, tourism sector, online sales, export			
Potential Risks	Competition with mass-market brands, raw material dependency, seasonal demand fluctuations			

Uzbekistan has a well-developed network of artisans, but mass production of leather ethnic bags is still limited. This creates an opportunity for entrepreneurs to introduce unique, eco-friendly, and high-quality products.

### 2. Market Capacity Analysis in Uzbekistan

Factor	Value
Total Population	36,500,000 people
Youth (18-35 years)	65% (~23,700,000 people)
Estimated Branded Product Market Capacity	\$50 million per year
Annual Leather Accessories Sales Volume	~2,500,000 units
Average Price per Branded Leather Product	900,000 - 3,000,000 UZS
Share of Local Production	~20-30% (the rest is imported)

Considering the high demand for quality leather products, the niche for local production remains underdeveloped, providing an opportunity for competitive entry into the market.

### 3. Export Potential

Factor	Value
Main Export Markets	Russia, Kazakhstan, Turkey, Europe, USA
Potential Sales Channels	Wildberries, Ozon, Etsy, Amazon, local showrooms
Export Share in Leather Product Sector	25-40% (growing trend)
Average Price of Ethnic Bags on International Platforms	\$50-150
Scalability Potential	High – demand for unique handmade products is increasing

Due to the uniqueness of ethnic designs and handmade quality, products from Uzbekistan can be competitive in international markets. Major platforms like Etsy and Amazon allow selling handmade goods at high prices.

### 4. Trends and Target Audience

Factor	Value
Global Trend	Growing demand for eco-friendly, natural, and artisanal products
Ethnic Style Popularity	High – Central Asian and Eastern motifs are trending
Main Consumers	Youth, tourists, fans of exclusive handcrafted items
Sales Channels	Instagram, TikTok, Telegram, marketplaces, craft fairs
Average Buyer Age	25-45 years
Purchasing Power	Mid-to-high segment

In recent years, there has been a steady increase in interest in artisanal products with ethnic designs. With the rise of e-commerce, online sales through marketplaces and social media have become key distribution channels.

### **PROJECT SUMMARY**

Parameter	Description
Project Name	Production of Leather Bags and Backpacks in Ethnic Style
Target Audience	Tourists, ethnic style lovers, online marketplace buyers
Initial Investment	4,200 - 6,046 USD (54,600,000 - 78,600,000 UZS at 1 USD = 13,000 UZS)
Main Sales Channels	Etsy, Ozon, Wildberries, Instagram, Telegram, local marketplaces
Uniqueness	Use of national patterns and traditional ornaments
Payback Period	6-12 months
Potential Profitability	50-70%

### **BREAK-EVEN ANALYSIS**

### **Break-even Point Achievement Graph**

### **Key Observations:**

Fast Profitability – the project reaches break-even in just 5 months, which is an excellent indicator for a small business.

$\subseteq$	Stable	Revenue	Growth -	after	reaching	the b	reak-even	point,	the	enterprise	shows	consistent
gro	wth.											

Scalability Potential – maintaining high sales volume (150 units per month) significantly increases profitability.

### **Product Line**

Product Type	Average Market Price (UZS)	Cost Price (UZS)
Leather bag with Uzbek motifs	900,000 - 2,500,000	350,000 - 750,000
Leather backpack in ethno-style	1,500,000 - 3,000,000	700,000 - 1,200,000
Mini bags and wallets	500,000 - 1,000,000	200,000 - 450,000
Leather belts with national patterns	250,000 - 600,000	100,000 - 300,000

### **Production Equipment**

Equipment	Function	Manufacturer	Dimensions (cm)	Estimated Cost (\$)	Cost (UZS)
Leather sewing machine	Stitching thick leather	Jack H2-CZ	50 × 40 × 35	850	11,050,000
Laser cutter (or manual tools)	Engraving patterns	OMTech 40W CO2	81 × 50 × 25	1,200	15,600,000
Embossing press	Applying ornaments	VEVOR Manual Hot Foil	35 × 20 × 35	450	5,850,000
Hand tools (knives, punchers)	Detailed leatherwork	YJX Toolset	Various sizes	250	3,250,000
Riveting machine & fasteners set	Hardware assembly	Hand Press Machine	18 × 10 × 25	150	1,950,000
Workstation (table, lighting)	Workshop organization	IKEA Workbench	120 × 60 × 75	300	3,900,000
Total:				13 700 - A 7001	41,600,000 - 54,600,000

Prices are based on current marketplace data (AliExpress, Ozon, Amazon). All equipment is available for order with delivery to Uzbekistan.

# **Required Space for a Leather Workshop**

The calculation of the required area is based on ergonomic workspace principles and the convenience of placing equipment.

Fauinment	Dimensions (cm)	Recommended Working Area (m²)	Comments
(Jack H2-CZ)	50 × 40 × 35	1.2 m²	Includes space for operator seating and fabric movement.
Laser cutter (OMTech 40W CO2)	81 × 50 × 25	1.5 m²	Requires access to the front and sides for material loading.
Embossing press (VEVOR Manual Hot Foil)	35 × 20 × 35	10 X m <sup>2</sup>	Compact enough to be placed on a workstation.

Equipment	Dimensions (cm)	Recommended Working Area (m²)	Comments
Hand tools (knives, punchers, YJX set)	Various sizes	1 m²	Working surface for manual leather processing.
Riveting machine (Hand Press Machine)	18 × 10 × 25	0.5 m²	Can be placed next to the press or on a shared workspace.
Workbench (IKEA Workbench)	120 × 60 × 75	) m <sup>2</sup>	Main area for cutting, assembling, and processing.
Storage area for leather & consumables	-	1/-3 m²	Shelves, drawers for storing materials, leather, and hardware.
Walkways and working space	-	4-5 m²	Comfortable space for movement.

### **Total Required Space:**

▶ Minimum workshop area: ~12 - 15 m²

**▶** Optimal area for comfortable work: ~18 - 20 m²

### **Conclusion:**

- A 3 × 4 m workshop is suitable for starting production.
- If possible, a 4 × 5 m layout is recommended for improved workflow and efficiency.
- Ventilation and proper lighting should be considered for precision work with leather

### STEP-BY-STEP GUIDE TO PROJECT IMPLEMENTATION

### Step 1. Self-Employment Registration

- **Ⅲ** Timeframe: 1 day ✓ Actions:
- Download the **Soliq** mobile application.
- Register as a **self-employed entrepreneur** in the Uzbekistan tax system (free of charge).
- Select the **business category** leather goods manufacturing.
- Obtain a digital certificate and an official tax account.

### **Step 2. Purchasing Equipment and Tools**

# **Ⅲ** Timeframe: 1-2 weeks ✓ Actions:

- Choose suppliers from platforms like AliExpress, Ozon, Amazon.
- Purchase a sewing machine, laser cutter, embossing press, hole punchers, and rivet press.
- Wait for delivery and set up the workspace (workshop).

### **Step 3. Procurement of Materials**

# **Ⅲ** Timeframe: 3-7 days ✓ Actions:

- Find local suppliers of leather, threads, and fittings (local markets, AliExpress, Ozon).
- Purchase the first batch of raw materials (for 50-100 products).
- Check the quality of materials and test sample production.

### **Step 4. Development of First Product Samples**

# **Ⅲ** Timeframe: 1-2 weeks ✓ Actions:

- Produce 5-10 test models of bags and backpacks.
- Inspect stitch quality, material durability, and design accuracy.
- Create photo and video presentations of the products.

### **Step 5. Launching an Online Store and Sales Channels**

# **Ⅲ** Timeframe: 2-3 weeks ✓ Actions:

- Register on marketplaces (Etsy, Ozon, Wildberries, Instagram Shop).
- Create a brand identity (name, logo, style).
- Set up advertising and targeted marketing in Instagram, TikTok, Telegram.

### Step 6. First Sales and Market Analysis

# **Ⅲ** Timeframe: 1-2 months ✓ Actions:

- Start initial sales through marketplaces and social media.
- Track demand trends and work on customer feedback.
- Increase production volume if there is a steady flow of orders.

### Step 7. Scaling and Business Expansion

# **Ⅲ** Timeframe: 6-12 months ✓ Actions:

- Introduce new models (backpacks, accessories, belt bags).
- Expand sales channels partnerships with local boutiques, hotels, and retail stores.
- Develop an export strategy entering Etsy, Amazon Handmade, and international markets.

#### **FINANCIAL SECTION**

### Capital Expenditures (CAPEX) (One-Time Costs)

Note: Self-employed registration in Uzbekistan is free of charge. Registration is done through the "Soliq" mobile app in 15 minutes. Self-employed individuals are exempt from several taxes but pay 4% of their income.

### **Capital Expenditures (CAPEX) in UZS**

Expense Item	Lower Estimate (UZS)	Upper Estimate (UZS)	Commentary
Equipment Purchase	41,600,000	54,600,000	Includes tools: sewing machine, laser cutter, embossing press, rivet press, and hand tools.
Initial Material Purchase (Leather, Threads, Fittings)	8,000,000	12,000,000	Starting inventory, further purchases will be included in OPEX.
Marketing & Advertising	1,500,000	4,000,000	Payment for targeted advertising + content creation for social media.
Online Store Setup on Marketplaces	2,000,000	5,000,000	Commission fees for marketplaces (Etsy, Ozon, Wildberries) and promotional expenses.

Evnanca Itam	Lower Estimate (UZS)	Upper Estimate (UZS)	Commentary
Miscellaneous Expenses (Logistics, Packaging, Test Samples)	1,500,000	13 ()()() ()()()	Includes product delivery to customers and initial test batches.
TOTAL	54,600,000	78,600,000	Fully prepared business for launch.

This CAPEX structure ensures that all critical investments are accounted for while keeping the startup costs at an optimal level for profitability.  $\checkmark$ 

# Operating Expenses (OPEX) in UZS (Monthly)

### Note:

- ✓ Production is organized on owned premises (no rental costs).
- ✓ Updated costs for marketing and marketplace listings are included.

Expense Item	Lower Estimate (UZS)	Upper Estimate (UZS)	Commentary
Material Procurement (Leather, Threads, Paints, Fittings)	6,000,000	12,000,000	Regular purchase of raw materials for production, starting from month 3.
Delivery & Logistics	1,500,000	3,000,000	Product shipping to customers across Uzbekistan & international markets.
Marketing & Promotion	2,500,000	5,500,000	Targeted advertising, content marketing, and ad campaigns.
Marketplace Fees & Commissions	3,000,000	6,000,000	Etsy, Wildberries, Ozon, Instagram Store listing and commissions.
Utilities (Electricity, Internet, Water)	500,000	1,500,000	Minimal costs, as production is conducted on personal property.
Self-Employment Tax (4% of Revenue)	1,440,000	2,880,000	Calculated based on projected revenue.
Miscellaneous Expenses (Tools, Packaging, Test Samples)	2,000,000	4,000,000	Purchase of new consumables as needed.
TOTAL	16,940,000	34,880,000	Operating costs without CAPEX duplication. ✓

This OPEX structure ensures sustainable operations, allowing for a gradual increase in expenses without financial strain.

### **Revenue Forecast in UZS**

**Note:** The revenue projections consider market-based pricing, gradual sales growth, and optimized cost management.

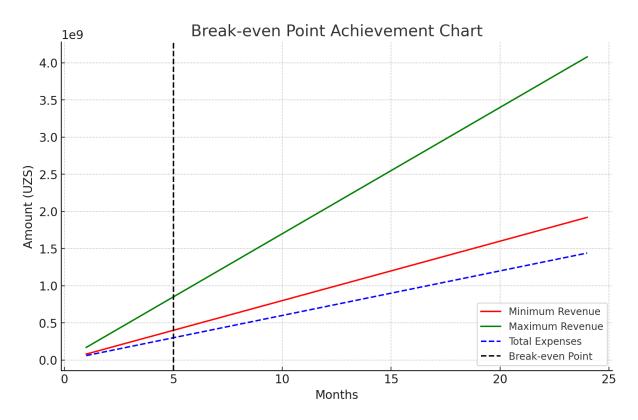
Indicator	Lower Estimate (UZS)	Upper Estimate (UZS)	Commentary
Average Price per Bag	1,300,000	1,300,000	Pricing based on market conditions.
Cost per Bag (COGS)	450,000	450 000	Includes materials, packaging, logistics, and fees.
Planned Monthly Sales Volume	50	150	Projected sales range per month.
Revenue (Monthly)	65,000,000	195,000,000	Total income from product sales.

Indicator	Lower Estimate (UZS)	Upper Estimate (UZS)	Commentary
Operating Expenses (OPEX)	16,940,000	13/1 XXI 1 [ ] [ ] [ ]	Adjusted cost structure based on updated calculations.
Net Profit (Monthly)	48,060,000	160,120,000	Profit after all expenses are deducted.
Annual Net Profit	576,720,000	11.971.440.000	Expected profit at projected sales volume.

## **✓** Key Takeaways:

- Strong profitability potential even at lower sales volumes.
- Scalability with controlled operational costs.
- High return on investment (ROI) within the first 6-12 months.

#### **Break-even Point Achievement Chart**



The red line represents the minimum cumulative revenue, the green line represents the maximum cumulative revenue, the blue dashed line represents total costs, and the black dashed line indicates the break-even point.

### Conclusion

The project for the production of leather bags and backpacks in an ethnic style is a promising opportunity for self-employed entrepreneurs. Due to its low entry threshold, product uniqueness, and accessible sales channels, the break-even point can be reached within **5-6 months**. A marketing strategy based on national design elements and online sales will ensure **stable demand and scalability** for the business.

Additionally, this project allows entrepreneurs to not only establish themselves in the field of handcrafted production but also build a **sustainable brand** with potential expansion into international markets. Considering the growing trend for **unique and eco-friendly accessories**, as well as the rapid development of e-commerce, this business model offers **high profitability and long-term viability**. A **systematic** 

**approach** to production, the right choice of sales platforms, and the development of a **distinctive brand identity** will secure long-term success in this niche.

# **Additional Factors to Strengthen the Project**

Section	Description
Risks and Risk Mitigation Strategies	Supply chain issues – Working with multiple suppliers to reduce dependence.  Competition – Developing a unique ethnic-style design, collaborating with influencers.  Seasonal demand fluctuations – Running active marketing campaigns before holidays and peak tourist seasons.
Brand Identity and Positioning	<ul> <li>✓ Ethnic style + modern design – Handmade products with unique ornamental patterns.</li> <li>✓ Eco-friendly product – Use of genuine leather and sustainable materials.</li> <li>✓ Premium quality – Targeting the mid-to-high price segment.</li> </ul>
Customer Avatars (Target Audience)	<ul> <li>✓ Young entrepreneurs and startups – Stylish accessories for business meetings.</li> <li>✓ Fashion-conscious youth – Individuals who appreciate exclusive items with ethnic motifs.</li> <li>✓ Corporate clients – Customized gift items for business partners and VIP customers.</li> </ul>
Export Opportunities	<ul> <li>✓ CIS countries – Kazakhstan, Russia, Azerbaijan (high demand for ethnic products).</li> <li>✓ Europe and the USA – Expansion through platforms like Etsy and Amazon Handmade.</li> <li>✓ Middle East – Strong interest in premium leather products with national designs.</li> </ul>
Roadmap for 1-2 Years	Year 1: Increasing sales volume, developing an online store, forming partnerships with local boutiques.  Year 2: Entering export markets, expanding the product line (belts, wallets, passport covers).